

Confidentiality: C2 - Internal

Många omvärldsfaktorer påverkar





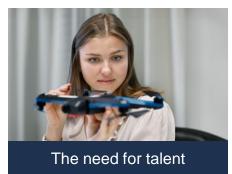












Supervalåret 2024 & den geopolitiska spänningen

Tillbakablick 2019-2024: the Green Deal



"This is Europe's man on the moon moment"

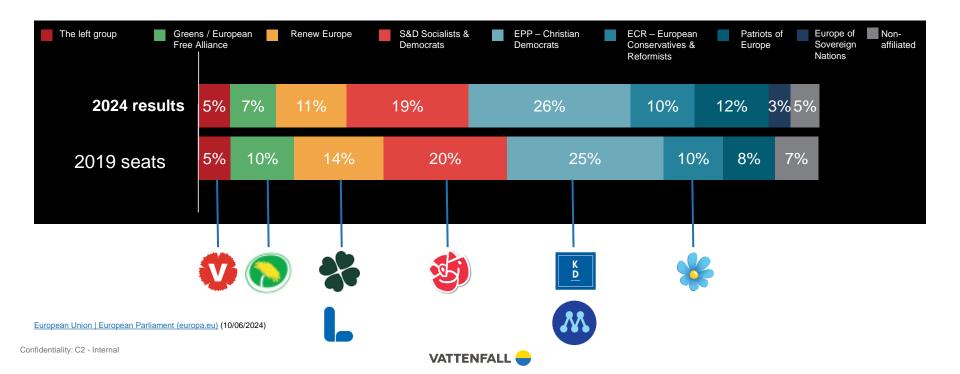
Ursula von der Leyen, President of the European Commission, December 2019



EU elections

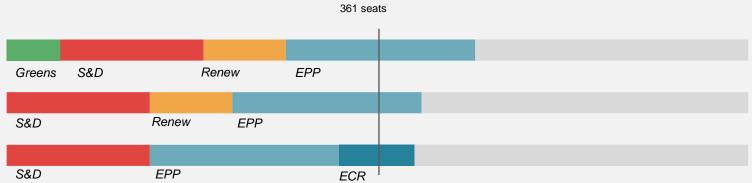
Pro-EU-partier behåller majoritet ...

...men mindre stabilt pga uppgång för EU-skeptiska grupper



Centre-right, centre-left and liberals should be able to continue driving the Parliament's majority on broad political issues

Coalition options



Source: Own illustration (10.06.2024), absolute majority of 361 seats needed to approve the President of the Commission, while simple majority applies for normal legislation

...while we might see different coalitions on sectoral legislations, like energy and climate.





Ursula von der Leyen, confirmed for a second mandate

 European Parliament gave a broad majority to UvdL (401 votes for, 361 required for a majority), with support from center-right to greens



Political quintett to orchestrate on energy &

climate policies



Teresa Ribera
Executive VicePresident for the clean,
just, and competitive
transition



Stéphane Séjourné Executive Vice-President for Prosperity and Industrial Strategy



Wopke Hoekstra
Commissioner for
Climate, Net Zero and
Clean Growth



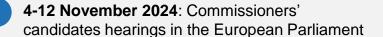
Dan JorgensenCommissioner for
Energy and Housing



Jessica Roswall
Commissioner for
Environment, Water
Resilience and a
Competitive Circular
Economy



Commissioners candidates to pass through hearings in the European Parliament



Late November 2024: Parliament voting on the complete team of Commissioners

Dec 2024: official start of new Commission, with potential re-organisation in several DGs





Focus on delivering the Green Deal remains intact

Implementing the existing EU energy & climate agreed framework at the core of the political guidelines











The Draghi report

a new roadmap for the EU

Proposed areas for action

- Europe must focus on closing the innovation gap with the US and China
- Europe must coordinate its policies to ensure that decarbonisation aligns with competitiveness and growth
- Europe must reduce its dependencies on critical raw materials and digital technologies

How to handle high energy costs?

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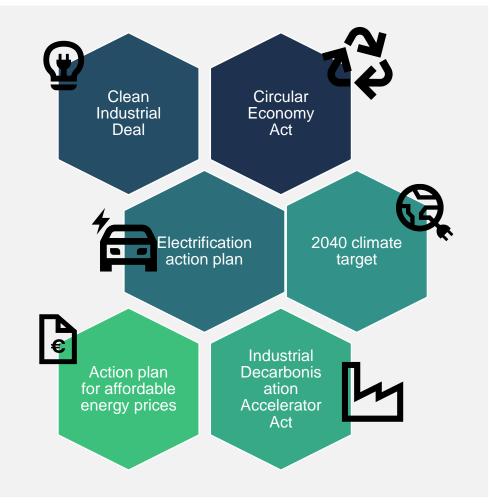
New energy market reforms?



Zoom on mission letters

New initiatives are still in scoping

- → How to be consumers focused in upcoming EU legislation?
- → Are you missing anything in current framework?



EU elections

The path to net-zero might change, while overall commitment to phase out fossil fuels remains

General observations

- Political signal that geopolitical situation leading to move away from fossil fuels across countries
- Widespread focus on just transition and compensation to vulnerable consumer groups
- Protecting national industry competitiveness high on some Member State agendas
- ► Enhancing EU's clean tech manufacturing capacities.

What's at stake for energy & climate?

Entering phase of implementation of EU rules / catching up with ambitions

→ Potentially leading to temporary slowdown of decarbonization speed in other sectors to keep energy triangle in balance

VATTENFALL



Wrapping up, looking at the next steps

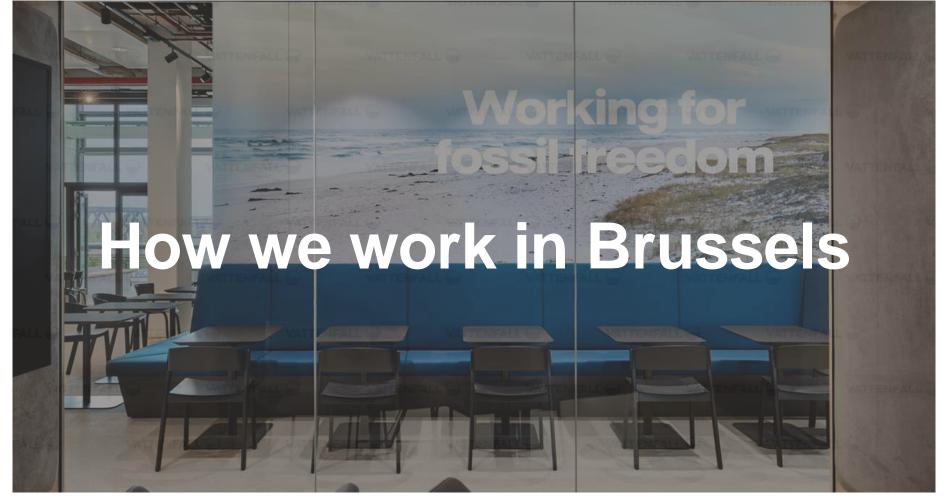
External timeline



Dec 2024: official start of new Commission

Dec 2024/Jan 2025: launch Clean Industrial Deal

2025 onwards: new legisation to be developped and presented to support new political priorities



Keeping the Green Deal track, our main message

#1 Bring the European
Green Deal to life by
supporting and
encouraging a swift
national implementation

#2 Support an ambitious 2040 EU climate target that accelerates the decarbonisation path in all sectors



EU elections

Adapting our outreach strategy to a new stakeholders – insights from Brussels

 With over 50% MEPs to be newcomers, meeting and explaining our business will be important



- Higher polarisation and unpredictability is expected, requiring us to adapt our strategies
- New dynamics between Committees and Plenary are expected
- Engaging with new Commission and cabinets, in a targeted manner

